

CERTIFICATION OF INDEPENDENT DIRECTOR

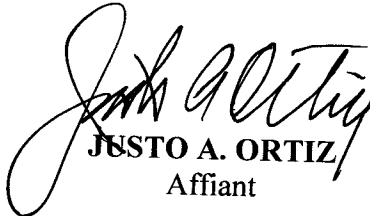
I, **JUSTO A. ORTIZ**, Filipino, of legal age and a resident of 5 McKinley Road, Forbes Park, Makati City, after having been duly sworn to in accordance with law do hereby declare that:

1. I am a nominee for independent director of Concepcion Industrial Corporation (the “Corporation”).
2. I am affiliated with the following companies or organizations (including Government Owned and Controlled Corporations):

Company/Organization	Position/Relationship	Period of Service
Philippine Payments Management, Inc.	Chairman	October 2017 to present
Fintech Philippines Association, Inc.	Chairman	May 2018 to present
Distributed Ledger Technology Association of the Philippines, Inc.	Chairman	May 2018 to present
Petnet, Inc.	Chairman	December 17, 2018 to present
Union Bank of the Philippines	Vice-Chairman	May 22, 2020 - Present
UBP Investments Corporation	Director	December 20, 1993 to present
UBX Philippines Corporation	Director	January 14, 2019 to present
City Savings Bank, Inc.	Director	March 22, 2018 to present
UBX Pte. Ltd. (Singapore)	Director	October 23, 2018 to present
The Insular Life Assurance Co., Ltd.	Non-Executive Trustee	November 01, 2017 to present
Management Association of the Philippines	Member, Board of Governors	January 01, 2019 to December 31, 2020
Philippine Trade Foundation, Inc.	Member, Board of Trustees	January 01, 2011 to present
Makati Business Club	Member	1993 to present
World Presidents Organization	Member	January 01, 2018 to present


3. I possess all the qualifications and none of the disqualifications to serve as an Independent Director of the Corporation, as provided for in Section 38 of the Securities Regulation Code, its Implementing Rules and Regulations and other SEC issuances.
4. I am not related to any of the director/officer/substantial shareholders of the Corporation and its subsidiaries and affiliates other than the relationship provided under Rule 38.2.3 of the Securities Regulation Code.
5. To the best of my knowledge, I am not the subject of any pending criminal or administrative investigation or proceeding.
6. I am not an officer or an employee of any government agency or government-owned and controlled corporation.
7. I shall faithfully and diligently comply with my duties and responsibilities as independent director under the Securities Regulation Code and its Implementing Rules and Regulations, Code of Corporate Governance and other SEC issuances.
8. I shall inform the Corporate Secretary of the Corporation of any changes in the abovementioned information within five days from its occurrence.

Done, this day SEP 30, 2020 of SEP 30, 2020, at PASIG CITY.


JUSTO A. ORTIZ
 Affiant

SUBSCRIBED AND SWORN to before me this SEP 30 2020 day of September 2020 at PASIG CITY, affiant personally appeared before me and exhibited to me his/her UMID ID No. 006000000009 issued at _____ on _____.

Doc. No. 10 ;
 Page No. 3 ;
 Book No. XV ;
 Series of 2020.


Nikki Neil Santos
 Notary Public for Pasig, San Juan and Pateros, Metro Manila
 Commission No. Expires on 12-31-21
 Appointment No. 47 (2020 to 2021)
 IBP No. 097248 (for 2020) / 12-11-19 / Pasig City (RSM Chapter,
 PTR No. 643976/ 01-02-20 / Pasig City
 Roll of Attorneys No. 57961
 MCLE Compliance No. VI-0025284
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 Ortigas Center, Pasig City